Accelerated M&A Integration to Drive Growth

Art Papas CEO and Founder Bullhorn





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Reasons you do an acquisition:

Access to a new geography



Access to a new product or service line

"We're going to leave you alone and keep your leaders in their roles" "We're going to leave you alone and keep your leaders in their roles"

... but if we aren't hitting our numbers, we're going to need to make changes. "We're going to merge the best elements of the two cultures" "We're going to merge the best elements of the two cultures"

...but, our culture is really pretty amazing.

"We're going to learn best practices from you and make the whole company better" "We're going to learn best practices from you and make the whole company better"

... but our processes have been battle tested for years and we know that they work. "You're going to lead the way with accounts and bring our people in when it's appropriate"

"You're going to lead the way with accounts and bring our people in when it's appropriate"

... but we need control with our most important accounts

Why Does M&A Fail?

Expectation Misalignment Critical Talent Turnover

The combination becomes less than the sum of the parts

Make important changes when the deal is hot



- Break the reporting lines
- Onboard your new employees
- Set cultural expectations
- Engage your new customers
- Migrate systems and processes



Thank you!



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